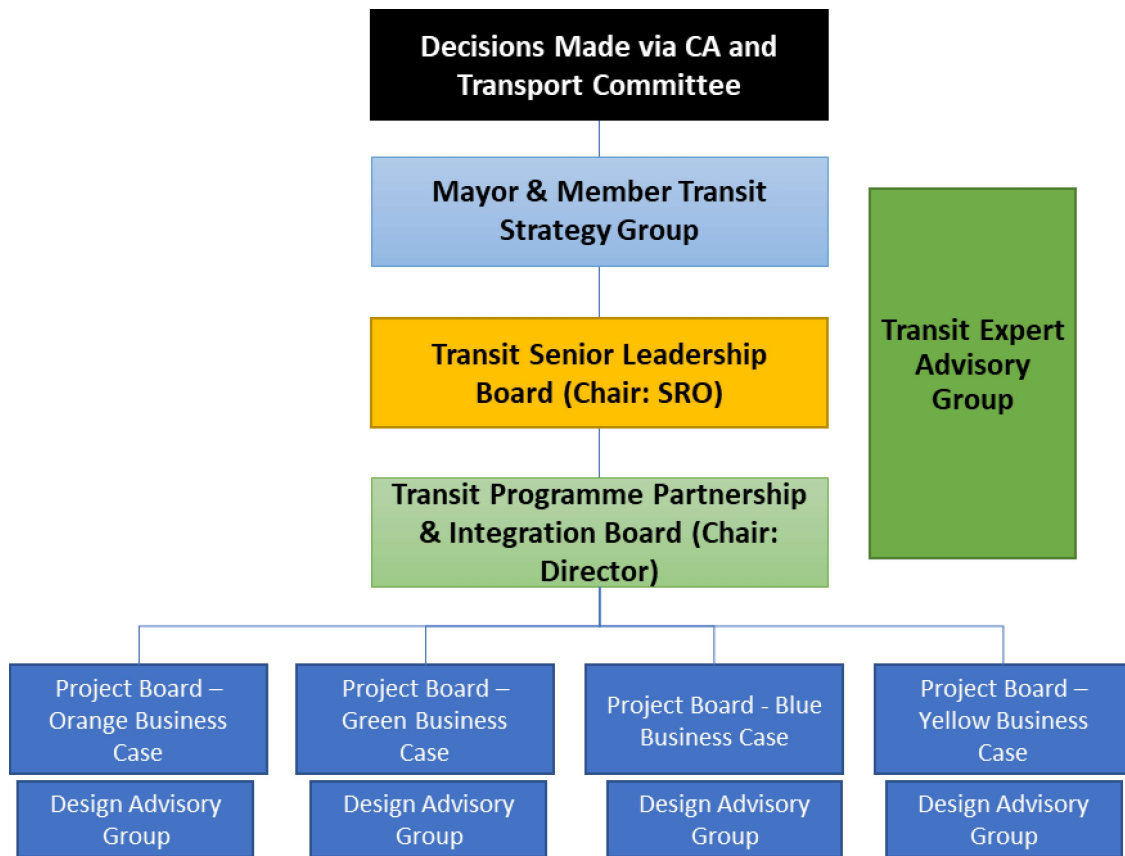


Appendix 2 – Proposed Mass Transit Governance Model



Combined Authority		• Mass Transit material is published first at the CA, then considered/delegated to Transport Committee			
Transport Committee		• Future Capital Approvals around Mass Transit (post CA AGM) • Land Decisions around Transit (or delegated to Senior Steering Group)			
Mayor & Member Transit Strategy Group	Chair:	• Mayor or Chair of Transport Committee	Role • Set project mandate / outcomes / delivery parameters • Hold the Transit Senior Leadership Team to account • Strategic Programme Oversight • Strategic Communications & Stakeholder Engagement Plan • Integration / interface with Other Major Programmes	Decision Making Powers • Advisory • The WG would agree scope of forward plan to the CA / TC	Typical Agenda Items • Communications Strategy • Route Design Options • Technology Choices • Placemaking
	Invite:	• WY Transport & Environment Portfolio Holders & Cross-Party Political Representation • MD (SRO), Lead Officers as required			
	Freq:	• Every 2 Months			
Transit Senior Leadership Board	Chair:	• MD (SRO)	Role Have clear and unambiguous accountability through an SRO lead to deliver the project mandate set within the resource and time parameters provided • Set Programme Scope / Benefit Realisation Strategy • Set the Financial & Commercial Strategy • Make Land Acquisition Decisions • Strategic stakeholder relationships and Comms • System Operator perspective • Negotiations with Central Government	Decision Making Powers • Take decisions usually taken by SLT • New officer delegation from CA/TC • Land Acquisition (Delegated from CA / TC / MD?)	Typical Agenda Items • Comms Plan • Stakeholder Objection Management Strategy • Resourcing Strategy • Benefit Realisation Strategy • Land Acquisition Decision
	Invite:	• CA Directors (Transit, Delivery, P&D, P&S, TS, Corporate) • WY DoDs • DfT / HMG / NR / TfN • Lead Officers			
	Freq:	• Every 2 Months			
Transit Programme Partnership & Integration Board	Chair:	• Mass Transit Director	Role • Partnership Coordination • Coordinate Project Board Outputs • Ownership of the Programme, Risks, Budget Management • Design Freeze Sign off	Decision Making Powers • Advisory • Escalates Items to SSG / Member working group	Typical Agenda Items • Programme Plan • Project Highlight Reports • Resourcing Plan • Benefit Realisation Plan
	Invite:	• District Partners - CHos • CA Heads of Service (Legal, Delivery/PMA, Place, Transport Policy) • Lead Transit Officers			
	Freq:	• Every Month			